



APPENDIX D

The Town of Barnstable

Comprehensive Financial Advisory Committee (CFAC)

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CFAC FY 2014 Capital Improvements Plan Report

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Date Approved: 02.14.13

CFAC FY 2014 CAPITAL IMPROVEMENTS PLAN REPORT

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CFAC FY 2014 CAPITAL IMPROVEMENTS PLAN REPORT

I. INTRODUCTION

In accordance with the Town of Barnstable Charter, Part VI, Section 6-5, and Chapter 241-18 of the Administrative Code, the Comprehensive Financial Advisory Committee (CFAC) is pleased to offer our findings and recommendations to the Town Manager and Town Council on the FY 2014 Capital Budget and the FY 2014 – FY 2018 Town of Barnstable's Capital Improvements Plan (CIP).

This report describes the methodology used by CFAC to review, analyze and prioritize the capital project requests submitted by the Town Departments for funding in the FY 2014 Capital Budget.

II. METHODOLOGY

CFAC reviewed 98 project requests (Attachment 1) submitted by the Town Departments. These consisted of 34 Enterprise Fund projects representing FY 2014 funding requests of \$11,295,500 and total 5 year estimates of \$53,640,500 and 64 General Fund projects representing FY 2014 funding requests of \$13,839,536 and total 5 year estimates of \$15,159,036. Total FY 2014 Funding Request = \$25,135,036.

The review was conducted by a four member CFAC subcommittee of made up of Laura Cronin, Henry McClean, Laurie Young, and Gregory Plunkett. The initial analysis consisted of rating each proposed project based on specific Evaluation Criteria as shown in Attachment 2. This published Evaluation Criteria for rating projects utilizes a set of working principles that guide the objective assessment of each project:

1. Projects providing the greatest benefit to the greatest number of town residents were prioritized higher than those that benefited smaller groups.
2. Projects that will likely be partially or wholly revenue self-sustaining or have a positive economic impact received a higher rating than those that offer neither.
3. Projects having a direct effect on the protection or enhancement of the town's natural resources are scored higher on the principle that preservation of the environment on Cape Cod has direct bearing on the economic viability of our community and on our quality of life.
4. Projects that demonstrate an intention to provide proactive maintenance to existing assets are rated higher under the well established principle that doing so is, in the long run, a fiscally wise and conservative approach to asset management.

Each subcommittee member independently rated all projects and the results were then consolidated to define an average project score for each project (Attach 1). This process is identical to that used by the Town Task Force which consists of representatives of each Town Department to also score the projects. The projects were then prioritized based on the CFAC average scoring as shown in Attachment 3 (Enterprise Fund) and Attachment 4 (General Fund). As there are many General Fund projects competing for historically limited funding, in 2012 the

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Town adopted, and CFAC supported, a policy to increase the amount of funds available for bond issuances for Capital Planning each year by 2.5%. The additional funds allow for an increase in spending for the 2014 CIP to a range of \$8m to \$10 M, depending on the Town's needs. Using these criteria, the sub-committee allocated a total of \$8,243,389 over 24 projects (Attachment 5).

The data was consolidated and prioritized as follows:

1. Projects selected by 4 members of the subcommittee were prioritized by CFAC average scores.
2. The sub-committee selected the top 1 ranking, Road Maintenance, and then 22 additional out of the high average scores.
3. The final CFAC "shortlist" is shown in Attachment 5.

The subcommittee's final work product was reviewed by CFAC sub-committee and approved for transmittal to the Town Manager and Town Council.

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III. FINDINGS

1. CFAC Sub-committee allocated a total of \$8,243,389 to the General Fund Projects (\$3,250,000 for Roads and \$4,888,389 for other General Fund Projects).
2. The scoring by CFAC and the Town Task Force again was not consistent. While there are some wide variations in overall ranking, it should be noted that 80% of the projects on CFAC "Short List" are also in the top 24 rankings by the Town Task Force. The total scoring by CFAC averaged 15.6 (16.2 Enterprise requests and 15.0 for General Fund requests), while the Town Task Force scoring was an average of 22.4.
3. The final "Short List" created by the CFAC CIP sub-committee, shown in Attachment 5, identifies 24 projects with a total funding level of \$8,243,389.

IV. RECOMMENDATIONS

1. Each year the amount of funds requested far exceeds the funds available. This year is no exception. The Town has committed to invest \$7,146,000 to fund its capital projects; however, FY 2014 General Fund project requests represent a total of over \$13 million. The Town's decision to increase the CIP budget by 2.5% each year, to keep up with inflation, will help to increase the CIP balance, and over time, give the Town the ability to fund needed projects which have been placed on the back burner for a while. CFAC recommends it keeps the proposed 2.5% increase each year to grow the CIP reserves to support the capital needs of the Town.
2. In the past, CFAC has recommended the small dollar amounts (typically under \$70,000) for projects with short term borrowing limits be budgeted and funded from the municipal and school operational budgets. However, after further discussion, we recommend they remain in the CIP where these projects are under more scrutiny and a more comprehensive review. Including them in the operating budget would potentially skew the operating expense for one-time projects.
3. One of the CIP project expenses is an amount allowed for Project Management. This cost is to cover the staff expense to manage the capital projects. Currently the two FTE on staff, and solely for project management. Their time is tracked, analyzed and allocated to the various projects they spend their time on. With the Town's commitment to supporting the CIP reserve, and based on the extended CIP projects in the pipeline, their roles will be committed to these projects for a long time forward. Given that, CFAC recommends the Town consider adding them to the DPW Operating Budget, thus reducing the administrating process, and reduce the amount of the Capital outlay. CFAC further recommends these two positions be reassessed each year to ensure the capital needs justify their continued employment.

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4. The departmental CIP Project Data Sheets could be improved to give a clearer picture of the specific detailed plans and recommendations of the originator. Providing more information on how the costs are estimated, or what basis was used; would be helpful to understand how far the estimate which they provided was taken (i.e., Quotes, FMV, Industry Standard, etc.). CFAC recommends making an update to the Project Form to include a section where they could include the basis for estimate.
5. As in past reviews, CFAC finds time constraints in their ability to arrange time to meet with Dept. Mgrs. to review their CIP proposal, before the CFAC sub-committee starts the ranking process. This is an opportunity the CFAC sub-committee will work on to engage the Dept. Mgr. earlier in the review process to go over their projects in more depth.
6. CFAC recommends the Town evaluate the utilization of existing facilities along with department space needs, for potential space consolidation; which could potentially reduce the amount of inventory the Town is maintaining overall. With the growing need more capital funds to upgrade older facilities; these properties are competing for CIP funds. If the Town could \reduce the number of facilities to maintain, it could reduce overall maintenance costs.

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V. SUMMARY

The purpose of this CFAC CIP Subcommittee review of the FY 2014 Capital Budget and the FY 2014 – FY 2018 Capital Improvements Plan is to provide the Town Manager and Town Council with an independent review of the town capital funding needs and project priorities as well as the process for prioritizing those needs. It is CFAC's belief that this review will help:

1. Facilitate better planning in determining the difference between capital needs and operating budgets.
2. Maintain credit rating, control of tax rates, and avoidance of sudden changes in debt service.
3. Help identify the most economical means of financing projects.
4. Focus the community on strategic objectives and fiscal capacity.
5. Help the public understand the process by which their tax dollars are spent.
6. Coordinate the overlapping activities of departments and local interests.
7. Encourage careful project planning and design to avoid costly mistakes and help the community reach its long term goals.

CFAC would like to thank, Mark Milne, Town Finance Director for his able advice and guidance in the CIP Process.

ATTACHMENT 1

PROJECT #		DEPT	PRIORITY	DEPT	DIV									Scorers				Total Ave CFAC	Town Scores
					ACTION YR	Total COST \$	2014 Request	Multi-Year Proje ctY/N	PROJECT TITLE					Henry	Laurie	Greg	Laura		
ENTERPRISE FUND PROJECTS																			
AIR 14	1	Airport	AP	14	14	1,000,000	1,000,000	N	Additional Funding Retrofit/Reconstruct Runway 6/24 EMAS Pad					20	21	27	26	23.5	22.9
AIR 14	2	Airport	AP	14	14	260,000	260,000	N	Replace Airfield Lighting Regulators & FAA Mandatory Runway Hold Position Signs					20	12	27	27	21.5	22.7
AIR 14	3	Airport	AP	14	14	4,800,000	4,800,000	N	Design & Construct Main Terminal Ramp (Phase2) & Construct 43,000 sq/ft De-icing area					15	16	20	18	17.3	24.8
AIR 14	4	Airport	AP	14	14	810,000	810,000	N	Construct New Fuel Farm (3-20,000 Gal above Ground Fuel Storage Tanks)					21	18	14	15	17.0	25.9
AIR 14	5	Airport	AP	14	14	634,000	634,000	N	Construct East Ramp Sewer Extension (Associated Sewer Lines & 7,000 gal Pumping Station)					23	12	12	22	17.3	24.9
AIR 14	6	Airport	AP	14	14	102,000	102,000	Y	Airport Fixed Base Operations (FBO) Building - Permitting & Design Only					14		0	20	11.3	21.7
AIR 14	7	Airport	AP	14	14	200,000	200,000	N	Airport Terminal Enhancements & Airport Rescue/Firefighting Building Engineering Review					14	14	10	16	13.5	21.2
AIR 14	8	Airport	AP	14	14	90,000	90,000	N	Install Enhanced Airfield Access Control & Security Upgrades					15	11	16	15	14.3	22.3
AIR 14	9	Airport	AP	15	15	2,600,000		N	Relocate & Construct Taxiway Alpha from Taxiway Delta to end of Runway 15					0	12	11	15	9.5	21.8
AIR 14	10	Airport	AP	15	15	75,000		N	Design & Replace East Ramp T-Hangar Roof						14.0	8.0	10.0	10.7	21.5
AIR 14	11	Airport	AP	15	15	80,000		N	FAA/FAR PART150 Noise Exposure re Map Update						16.0	16.0	20.0	17.3	21.2
AIR 14	12	Airport	AP	15	15	650,000		N	Design & Construct New T-Hangar						10.0	14.0	22.0	15.3	19.9
AIR 14	13	Airport	AP	16	16	60,000		N	Design & Replace Airfield Vault 100kw Emergency Generator & Remove Underground Fuel Tank						8.0	2.0	6.0	5.3	23.0
AIR 14	14	Airport	AP	16	16	730,000		N	Replace Snow Removal Equipment & Aircraft Rescue and Fire Fighting Equipment						8.0	11.0	10.0	9.7	22.0
AIR 14	15	Airport	AP	17	17	5,000,000		N	Runway 15-33 & Taxiway Echo Major Reconstruction						10.0	11.0	14.0	11.7	23.1
AIR 14	16	Airport	AP	17	17	2,500,000		N	Design and Reconstruct Taxiway Charlie						6.0	11.0	12.0	9.7	21.3
AIR 14	17	Airport	AP	16/18	16/18	4,600,000		Y	Permit, Design, Reconstruct East Ramp & Taxiways Bravo and Delta						10.0	10.0	11.0	10.3	22.4
AIR 14	18	Airport	AP	17	17	5,000,000		N	Runway 6-24 major Reconstruction						10.0	12.0	11.0	11.0	23.1
AIR 14	19	Airport	AP	17	17	2,500,000		N	Land Acquisition Runway 33 Safety Area/Protection Zone						14.0	9.0	15.0	12.7	22.4
AIR 14	20	Airport	AP	18	18	3,500,000		N	Design & Construct New Extended and Relocated Taxiways Bravo & Bravo One						8.0	6.0	10.0	8.0	21.9
AIR 14	21	Airport	AP	18	18	800,000		N	Airport FAA Master Plan & Utilities GIS Survey						6.0	11.0	8.0	8.3	20.6
TOTAL AIRPORT															11.8	12.3	15.4	13.1	22.4
PW 14	1	Public Works	SW	14	14	225,000	225,000	N	Rear Loader Trash Truck					16.0			15.0	15.5	22.1
PW 14	2	Public Works	SW	14	14	190,000	190,000	N	Container Roll-Off Truck					14.0			14.0	14.0	21.6
TOTAL PUBLIC WORKS SOLID WASTE														30.0			29.0	14.8	21.9
PW 14	1	Public Works	WS	14	14	1,050,000	1,050,000	Y	Pipe Replacement & Upgrade Program					28.0		24.0	27.0	26.3	25.5
PW 14	2	Public Works	WS	14	14	200,000	200,000	Y	Wells Pump Station & Treatment Plant Repair and Upgrade					25.0		27.0	26.0	26.0	25.5
PW 14	3	Public Works	WS	14	14	489,500	489,500	Y	New Well Exploration Program					22.0		20.0	22.0	21.3	25.7
PW 14	4	Public Works	WS	14	14	300,000	300,000	N	Maher Treatment Plant Air-stripper Upgrade					22.0		29.0	28.0	26.3	25.6
PW 14	5	Public Works	WS	14	14	540,000	540,000	N	Construction Water Main Looping between Highland Street and Cook Circle					18.0		3.0	10.0	10.3	23.6
TOTAL PUBLIC WORKS WATER SUPPLY														23.0		20.6	22.6	22.1	25.2
PW 14	1	Public Works	WPC	14	14	225,000	225,000	N	Upgrade/Replace Staff Locker Room					14		11	13	12.7	20.6
PW 14	2	Public Works	WPC	14	14	80,000	80,000	N	Bearse's Way Pump Station (Backup Pump)					18		10	10	12.7	24.4
PW 14	3	Public Works	WPC	14	14	50,000	50,000	Y	Pretreatment Building Evaluate and Paint Concrete Walls & Tanks - FY14 Design Only					13		9	10	10.7	22.1
PW 14	4	Public Works	WPC	14	14	50,000	50,000	N	Evaluate Infiltration Capacity of Sand Infiltration Beds					17		14	16	15.7	24.4
PW 14	5	Public Works	WPC	15-17	15-17	3,450,000		Y	Septage Building Capacity					24		17	18	19.7	25.6
PW 14	6	Public Works	WPC	15&17	15&17	10,800,000		Y	Plant Upgrading to ControlTotal Organic Carbon & Total Nitrogen Effluent Limit					26		12	15	17.7	25.7
TOTAL PUBLIC WORKS WASTE WATER														18.7		12.17	13.7	14.8	23.8
TOTALS - ENTERPRISE FUNDS						53,640,500	11,295,500							23.9	11.8	15.0	20.2	16.2	23.3

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PROJECT #	DEPT		DIV	ACTION YR	Total COST \$	2014 Request	Multi-Year ProjectY/N	PROJECT TITLE	Scorers				Total Ave CFAC	Town Scores
	PRIORITY	DEPT							Henry	Laurie	Greg	Laura		
GENERAL FUND PROJECTS														
AS 14	1	Admin Serv	FI	14	90,000	90,000	N	Conversion Microfiche Cards to General Code Laserfiche Format in Assessing Office	17.0	4.0	13.0	16.0	12.5	16.7
AS 14	1	Admin Serv	IS	15/16	208,000		Y	Arial Flyover & Mapping			12.0	14.0	13.0	20.7
AS 14	2	Admin Serv	IS	16	86,500		N	Summer Flyover of Waterways			15.0	15.0	15.0	19.6
TOTAL ADMINISTRATIVE SERVICES - GENERAL FUND									17.0	4.0	13.3	15.0	13.5	19.0
CS 14	1	Cmty Services	REC	14	766,000	766,000	Y	Beach House Construction/Renovations (Craigville Design FY 14)	23.0	27.0	10.0	23.0	20.8	23.4
CS 14	2	Cmty Services	SS	14	279,000	279,000	N	Senior Center Parking Lot Expansion	8.0	6.0	11.0	14.0	9.8	21.1
CS 14	3	Cmty Services	MEA	14	600,000	600,000	N	Dredge East Bay Entrance Channel & East Bay Channel to Boat Ramp	13.0	19.0	17.0	18.0	16.8	21.0
CS 14	4	Cmty Services	MEA	14	133,254	133,254	N	Mill Way Boat Ramp & Dock Replacement	23.0	18.0	15.0	20.0	19.0	21.1
CS 14	5	Cmty Services	REC	14	185,000	185,000	N	Osterville Tennis Courts Reconstruct	8.0	10.0	8.0	10.0	9.0	18.6
CS 14	6	Cmty Services	REC	14	178,080	178,080	N	Cotuit Tennis Courts Reconstruct	8.0	10.0	8.0	10.0	9.0	18.5
CS 14	7	Cmty Services	REC	14	168,000	168,000	N	West Barnstable Tennis Courts Reconstruct	8.0	10.0	8.0	10.0	9.0	18.9
CS 14	8	Cmty Services	MEA	14	160,000	160,000	N	Blish Point Sand Management Design & Permitting	14.0	6.0	4.0	8.0	8.0	21.4
CS 14	9	Cmty Services	REC	14	174,858	174,858	N	Osterville Community Building Interior & Exterior	6.0	6.0	6.0	4.0	5.5	21.1
CS 14	10	Cmty Services	MEA	14	103,200	103,200	Y	MEA Facility Improvements	11.0		8.0	10.0	9.7	19.1
CS 14	11	Cmty Services	REC	14	100,931	100,931	Y	Lombard Field Improvements - Design Only (Construction FY 15/16/17)	7.0	12.0	12.0	10.0	10.3	19.2
CS 14	12	Cmty Services	MEA	14	75,000	75,000	Y	Hyannisport Breakwater Repairs Design Only (Construction FY16 @ \$1.4mil)	21.0	17.0	19.0	21.0	19.5	20.5
CS 14	13	Cmty Services	MEA	14	109,553	109,553	Y	MEA Facility Addition Design Only (Construction FY15 @ \$653K)	14.0	9.0	14.0	10.0	11.8	17.6
CS 14	14	Cmty Services	REC	14	72,000	72,000	N	West Barnstable Community Building Interior Improvements	15.0	6.0	10.0	12.0	10.8	21.1
CS 14	15	Cmty Services	REC	14	170,000	170,000	Y	Centerville Community Building Improvements (Additional Improvements FY17 &18)	10.0	11.0	8.0	10.0	9.8	20.5
CS 14	16	Cmty Services	REC	14	101,108	101,108	N	Lowell Park Comfort Station Replacement Design Only (Construction FY15 @ \$506K)				15.0	15.0	20.0
CS 14	17	Cmty Services	MEA	14	65,000	65,000	Y	Bismore Park Phase II Site Improvements Design Only (Construct FY15 @ \$590K)			8.0	8.0	8.0	20.0
TOTAL COMMUNITY SERVICES - GENERAL FUND									12.6	11.9	10.4	12.5	11.8	20.2
POL14	14	Police	POL	14	168,000	168,000	Y	Barnstable Police Facility Improvements	19.0	16.0	26.0	27.0	22.0	26.0
TOTAL POLICE - GENERAL FUND									19.0	16.0	26.0	27.0	22.0	26.0

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PROJECT #	DEPT		DIV	ACTION YR	Total COST \$	2014 Request	Multi-Year Project Y/N	PROJECT TITLE	Scorers				Total Ave CFAC	Town Scores
	PRIORITY	DEPT							Henry	Laurie	Greg	Laura		
GENERAL FUND PROJECTS														
PW 14	1	Public Works	PW	14	3,250,000	3,250,000	Y	Public Roads Maintenance	26	32	18	30	26.5	27.8
PW 14	#VALUE!	Public Works	PW	14	569,000	569,000	Y	West Bay Bridge Repairs - Design & Construct Short Term Architectural & Structural Repairs	20	26	14	24	21.0	22.2
PW 14	1	Public Works	PW	14	142,000	142,000	N	School Street Hyannis Bulkhead Repair	22	0	19	24	16.3	22.8
PW 14	2	Public Works	PW	14	120,000	120,000	N	Bumps River Bridge Repair - Deck Surface Cracks, Railings & Sub-structure Brace Supports	22	22	16	20	20.0	22.5
PW 14	3	Public Works	PW	14	103,000	103,000	Y	Structures & Grounds Facility Upgrades - Replace Roofing over Offices & Pole Barn Bldg	15	9	11	16	12.8	21.4
PW 14	4	Public Works	PW	14	150,000	150,000	Y	Town Hall Interior Improvements - Phase 1B Design, Stairwells, Corridors, Security, etc	20	11	20	20	17.8	24.9
PW 14	5	Public Works	PW	14	240,000	240,000	Y	School Administration Bldg - Phase 1 Design Only - Mechanical and Electrical Improvements	16	6	13	18	13.3	26.0
PW 14	6	Public Works	PW	14	250,000	250,000	Y	Signal Upgrade - Design Only 3 Intersections FY14	12	9	4	10	8.8	20.9
PW 14	8	Public Works	PW	14	67,440	67,440	Y	Roadway Guard Rail Repairs - Town Wide	23	12	15	18	17.0	21.1
PW 14	9	Public Works	PW	14	70,000	70,000	N	Paine Black House Improvements - Septic System & Bldg Stabilization & Repair	12	10	13	14	12.3	20.1
PW 14	10	Public Works	PW	14	147,561	147,561	N	Guyer Barn Improvements - Plumbing, Electrical, HVAC and Interior Improvements	23	11	16	11	15.3	20.8
PW 14	11	Public Works	PW	14	262,700	262,700	Y	Trayser Museum Repairs Phase 1 Brick Repair & Design Services for Repairs	18	13	8	16	13.8	20.9
PW 14	12	Public Works	PW	14	567,888	567,888	Y	DPW Highway Bldgs - Phase III - Employee Locker, Shower and Toilet Facilities & Re-roof Garage	17	9	8	16	12.5	21.6
PW 14	13	Public Works	PW	14	50,000	50,000	Y	Barnstable Drainage Study - Area including Cummaquid Golf Course & Maraspin Creek Headwater	19	6	0	12	9.3	19.3
PW 14	14	Public Works	PW	14	301,124	301,124	N	Mosswood Cemetery Bldg - Addition to provide Bathroom & Employee Locker Room Area	16	4	8	14	10.5	20.9
PW 14	15	Public Works	PW	14	88,000	88,000	N	50 Pearl Street Bldg - Interior & Exterior Improvements	13	10	15	10	12.0	20.8
PW 14	16	Public Works	PW	14	70,212	70,212	N	46 Pearl Street Bldg - Interior & Exterior Improvements	13	10	15	10	12.0	20.6
PW 14	17	Public Works	PW	14	195,777	195,777	N	Trayser Carriage House - Exterior Masonry & Fenestration Repairs	11			10	10.5	17.6
PW 14	18	Public Works	PW	14	113,648	113,648	N	DPW Highway Parking Lot - Design & Construct	10	2	2	4	4.5	18.3
PW 14	19	Public Works	PW	14	167,620	167,620	Y	Town Hall Parking Lot - Design Only - Resolve Traffic & Pedestrian Flow Problems & Upgrade Area	14	7	4	4	7.3	20.7
PW 14	20	Public Works	PW	14	355,387	355,387	Y	200 Main Street - Design & Construct Storage Space Town Records, Vault Storage & Elevator	12	10	7	14	10.8	20.1
PW 14	21	Public Works	PW	14	230,000	230,000	Y	Quantitative Water Qulity Initial Evaluation	21	22	17	18	19.5	22.7
PW 14	22	Public Works	PW	14	69,000	69,000	N	Sewer CAD Model Extension	8	26	18	21	18.3	21.1
PW 14	23	Public Works	PW	14	60,000	60,000	Y	Parkers Pond Dredging - Design Only FY14	20			20	20.0	18.2
PW 14	24	Public Works	PW	14	50,000	50,000	Y	Rushy Marsh Pond Restoration Project - Re-design Larger Discharge Structure to Nantucket Sound	22	6	12	18	14.5	21.9
TOTAL PUBLIC WORKS									17.0	11.9	11.9	15.7	14.2	21.4
RS 14	1	Reg Services	RS	14	45,000	45,000	Y	Long Pond Centerville & Mystic Lake MM Hydrilla Control	20	18	13	16	16.8	22.6
RS 14	2	Reg Services	RS	14	45,000	45,000	Y	Wequaquet Lake Project (incl Bearse's Pond & Gooseberry Cove) - Fanwort Control	20	18	11	15	16.0	21.7
RS 14	3	Reg Services	RS	14	196,500	196,500	N	Shooting Range Improvements (Noise abating berm & new pistol range-design & constr)	14	10	7	8	9.8	19.1
TOTAL REGULATORY SERVICES									18.0	15.3	10.3	13.0	14.2	21.1

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PROJECT #	DEPT	DEPT	DIV					Multi-Year ProjectY/N	PROJECT TITLE	Scorers				Total Ave CFAC	Town Scores
	PRIORITY			ACTION YR	Total COST \$	2014 Request	Henry			Laurie	Greg	Laura			
GENERAL FUND PROJECTS															
SCH 14	1	Schools	SCH	14	200,000	200,000	Y	Upgrade High School Fire, Intrusion & Communication System	21.0	10.0	29.0	26.0	21.5	26.2	
SCH 14	2	Schools	SCH	14	188,695	188,695	Y	Infrastructure Improvements Barnstable Public School Network- Access to Internet & Ed Resources	21.0	12.0	28.0	24.0	21.3	24.2	
SCH 14	3	Schools	SCH	14	450,000	450,000	N	Replace Three High School Library A/C Units	19.0	12.0	23.0	16.0	17.5	23.2	
SCH 14	4	Schools	SCH	14	85,000	85,000	N	West Villages Hot Water Circulating Pump Replacements	16.0		14.0	16.0	15.3	23.7	
SCH 14	5	Schools	SCH	14	55,000	55,000	N	High School & United 4/5 Elementary School Gym Bleacher Upgrades & Safety Improvements	20.0		10.0	12.0	14.0	23.4	
SCH 14	6	Schools	SCH	14	600,000	600,000	N	United 4/5 Elementary School Roofing & Trim Replacement	18.0		14.0	18.0	16.7	24.1	
SCH 14	7	Schools	SCH	14	100,000	100,000	Y	Barnstable Intermediate School Façade & Roof Improvements	19.0		11.0	14.0	14.7	23.3	
SCH 14	8	Schools	SCH	14	150,000	150,000	N	Barnstable Public School Grounds Equipement Upgrades (Mower, Tractor & Attachments)	16.0		6.0	11.0	11.0	20.1	
SCH 14	9	Schools	SCH	14	125,000	125,000	N	Removal of Modular Clasrooms @ Three Elementary Schools	20.0		9.0	20.0	16.3	22.4	
SCH 14	10	Schools	SCH	14	60,000	60,000	Y	Replace & Upgrade Walk-in Coolers @ High School, Hyannis West and Centerville Elementary	18.0		9.0	12.0	13.0	22.7	
SCH 14	11	Schools	SCH	14	100,000	100,000	N	Remove & Dispose Undergroung Oil Storage Tanks @ Hyannis West and Centerville Elementary	16.0		3.0	14.0	11.0	24.0	
SCH 14	12	Schools	SCH	14	50,000	50,000	Y	School Wide Kitchen Equipment Upgrades	17.0		6.0	22.0	15.0	22.7	
SCH 14	13	Schools	SCH	15/16	200,000		Y	Performing Arts Center Upgrades & Improvements (Rigging, Curtains & Lighting)			6.0	6.0	6.0	22.9	
SCH 14	14	Schools	SCH	15	75,000		N	United 4/5 Elementary School - Rebuild/Replacment Hot Water Circulating Pumps			9.0	12.0	10.5	23.4	
SCH 14	15	Schools	SCH	16/17	750,000		Y	High School Roof Top Ventilator Replacement (3 units FY16, 2 units FY17	9.0		8.0	10.0	9.0	23.4	
TOTAL SCHOOLS									17.7	11.3	12.3	15.5	14.2	23.3	
	TOTAL GENERAL FUND				\$ 15,159,036	\$ 13,839,536			16.9	11.7	14.0	16.5	15.0	21.4	
	TOTAL CIP PROJECTS				\$ 68,799,536	\$ 25,135,036			20.4	11.8	14.5	18.3	15.6	22.4	

CFAC FY 2014 CAPITAL IMPROVEMENTS PLAN REPORT

ATTACHMENT 2

FY 2014 CAPITAL PROJECT EVALUATION CRITERIA

CRITERIA AND STRATEGIC PLAN AREA	HIGHEST IMPACT (Score of 4)	MEDIUM IMPACT (Score of 3)	LOW IMPACT (Score of 2)	NO IMPACT OR NOT APPLICABLE (Score of 0)
PUBLIC HEALTH AND SAFETY -- degree to which project meets public health and safety needs/issues.	<p>Project is necessary to <u>alleviate a significant, existing, documented</u> health or safety hazard. This could include:</p> <ul style="list-style-type: none"> Proposed project meets the minimum requirements/mandates of a local, state or federal law pertaining to health and safety of the community. Project directly pertains to the delivery of public safety through police protection. Project required to achieve adopted LOS for health or safety standards 	<p>Project is necessary to <u>prevent the onset</u> of a likely health and safety hazard or <u>alleviate an existing, minor</u> hazard. If problem does not currently exist, failure to act would result in hazard being present within one-two years. May include:</p> <ul style="list-style-type: none"> Enhancement of current health and safety programs or projects; Related to, but not exclusive impact on traffic control on town's public ways; Addresses local, state or federal laws pertaining to health and safety, but goes beyond minimum requirements to additional enhancements. 	<p>Project is needed to <u>maintain the current level</u> of health and safety services provided to residents. Failure to complete project may result in appearance of hazard within 2-5 years. May include:</p> <ul style="list-style-type: none"> Repair or regular maintenance of facilities in order to maintain a healthy and/or safe condition. Maintains existing traffic LOS and/or prevents formation of a safety problem. 	<p>Project <u>does not relate to, nor have any impact on</u> public health and safety issues within the town.</p>
EDUCATION -- applicability of project to educational priorities of the town.	<p>Project is intended <u>directly</u> for the purpose of educating the town's children and is <u>essential</u> in order to meet state and local educational standards. This includes repair/maintenance of, as well as new buildings and structures used for classrooms, school-sponsored recreational activities, administrative support to schools, and other related projects</p>	<p>Project will be used <u>primarily</u> for education of the town's children, but may include other ancillary uses. Project is important, but not required in meeting minimum educational standards.</p>	<p>Project will be used <u>minimally</u> for direct education of the town's children. Primary use of the project will be other than education purposes. This project is not required toward meeting any educational standards, but may enhance existing programs/facilities.</p>	<p>Project is <u>not intended</u> to be used for educational purposes.</p>
ECONOMIC DEVELOPMENT -- degree to which project meets economic development objectives of Town Council and other town plans.	<p>Project would have <u>significant impact</u> on the ability to retain and expand business within the town. May include:</p> <ul style="list-style-type: none"> Significant impact on increasing year-round job opportunities, particularly high-paying jobs; Strong contribution to retaining existing and attracting new businesses to the town; Significant private contributions to project's future development; Substantially increases attraction for additional tourists to the town. 	<p>Project would make a <u>major contribution</u> to the Town's ability to retain and expand business. May include:</p> <ul style="list-style-type: none"> Create expanded job opportunities, year-round and seasonal; Measurable retention of existing business and/or possible attraction of new business to the town. May involve private contributions to the project directly or indirectly; Increases attraction of additional tourists to the town. 	<p>Project would have <u>some contribution</u> to the Town's ability to retain and expand businesses. May include:</p> <ul style="list-style-type: none"> Minimal impact on expanded job opportunities, or preventing loss of jobs; Some potential for attraction of new business to town. Little to no private contributions to the project directly or indirectly; May have some slight impact on attracting additional tourists to town. 	<p>Project <u>does not have any impact</u> on the Town's ability to retain and expand businesses, create jobs, tourism or the tax base.</p>

CFAC FY 2014 CAPITAL IMPROVEMENTS PLAN REPORT

ATTACHMENT 2

FY 2014 CAPITAL PROJECT EVALUATION CRITERIA

CRITERIA AND STRATEGIC PLAN AREA	HIGHEST IMPACT (Score of 4)	MEDIUM IMPACT (Score of 3)	LOW IMPACT (Score of 2)	NO IMPACT OR NOT APPLICABLE (Score of 0)
INFRASTRUCTURE AND PROTECTION OF CAPITAL ASSETS -- degree to which project maintains and protects existing capital assets of the town.	<ul style="list-style-type: none"> Project is <u>critical to save structural integrity</u> of existing asset or repair significant structural deterioration. Failure to act would result in complete loss of the asset or would require significantly more funds if repairs are delayed. Project would meet the needs of the community for a minimum of 20 years. 	<ul style="list-style-type: none"> Project is <u>necessary to repair or replace</u> assets before a partial loss of structural integrity causes the need for significant repairs. Project would last a minimum of <u>10 years</u>. Project would meet the needs of the community for a minimum of 10 years. 	<ul style="list-style-type: none"> Project will <u>improve appearance, public accessibility and/or deter future maintenance</u> of this type for a minimum of <u>5 years</u>. Project would meet the needs of the community for a minimum of 5 years. 	Project does not improve or protect existing capital assets.
ENVIRONMENT AND NATURAL RESOURCES - - degree to which project conserves and protects natural and historical resources of the town.	<p>Project is <u>critical to preservation</u> of a well-documented natural or historic town resource. Other applicable criteria may include:</p> <ul style="list-style-type: none"> Failure to approve project would result in damage or deterioration of key natural resource/environment in the near future. If not approved, project would have long-lasting negative impacts on the town's water supply or coastal resources. Failure to approve project would result in a loss of critical resources Project significantly impacts an ACEC, WP or GP designated area. Project is critical to protect / stabilize a town-owned significant historic resource; 	<p>Project will have <u>substantial impacts</u> on the ability to preserve or maintain a key natural or historic resource for the town. Other applicable criteria may include:</p> <ul style="list-style-type: none"> Project may repair natural ecological deterioration and may result in improved access by residents to enjoy resource. Maintains or improves the ecology of freshwater ponds, wetlands, or natural habitats. Project impacts GP designated district or other significant areas of concern. Project will improve / restore a historic resource as a physical record. 	<p>Project will <u>improve, but is not necessary</u> for the maintenance of a key natural or historic resource for the town. Other applicable criteria may include:</p> <ul style="list-style-type: none"> May improve access by the public to enjoy the resource. May add and/or expand the greenbelt system within the Town; or otherwise expand the amount of natural habitat. Project is necessary to conserve / retain existing historic materials and/or features. 	Project <u>does not relate to or have any impact on</u> preservation or maintenance of natural or historic resources.
QUALITY OF LIFE-- degree to which project addresses town-wide quality of life for its residents.	<ul style="list-style-type: none"> Project is <u>critical to the continuation</u> or needed expansion of an existing cultural and/or human service. Project is <u>required</u> to respond to a <u>documented</u> health, cultural and/or human service <u>need</u>. Project <u>significantly expands</u> the quality of life for the residents of the town. 	<ul style="list-style-type: none"> Project <u>maintains or enhances</u> the ability to deliver cultural and/or human services. Project <u>enhances the existing</u> quality of life within the town. 	<ul style="list-style-type: none"> Project <u>supports</u> the delivery of cultural and/or human services. Project <u>supports the existing</u> quality of life within the town. 	<ul style="list-style-type: none"> Project is <u>not related</u> to the delivery of cultural and/or human services. Project <u>does not impact</u> the quality of life within the town.

CFAC FY 2014 CAPITAL IMPROVEMENTS PLAN REPORT

ATTACHMENT 2

FY 2014 CAPITAL PROJECT EVALUATION CRITERIA

CRITERIA AND STRATEGIC PLAN AREA	HIGHEST IMPACT (Score of 4)	MEDIUM IMPACT (Score of 3)	LOW IMPACT (Score of 2)	NO IMPACT OR NOT APPLICABLE (Score of 0)
FINANCING -- availability of non-general fund financing overall financial feasibility.	<p>Project has a <u>highly positive fiscal impact</u> due to the following:</p> <ul style="list-style-type: none"> Implementing project would result in significant increased revenues to the town or significantly expands the non-residential tax base; Non-general fund revenues sufficient to support 75-100% of project expense; and have been identified and applied for. 	<p>Project has a <u>generally positive fiscal impact</u> due to the following:</p> <ul style="list-style-type: none"> Project would result some increased revenue to the town or increases the non-residential tax base somewhat; Non-general fund revenues sufficient to support 25-74% of project expense have been identified. 	<p>Project has a <u>neutral to slightly positive fiscal impact</u> due to the following:</p> <ul style="list-style-type: none"> Additional revenues would not offset additional costs. Project supported by 1-25% of non-general fund revenues. 	<p>Project has a <u>negative fiscal impact</u> due to the following:</p> <ul style="list-style-type: none"> None of the cost of the project will be funded by non-general funds. Project would not bring in additional revenues.
OPERATING COST IMPACT -- degree to which project is required to reduce or eliminate short-term operating costs; and its impact on future operating budget.	<p>Project has a <u>highly positive impact on the operating budget</u> due to:</p> <ul style="list-style-type: none"> Implementing project would substantially decrease current operating fund expenditures due to current excessive maintenance, patching, etc. costing more than 50% of the cost of the project, prorated over 3 years; 100% of future operating costs can be absorbed within existing budgets once project is completed. Not doing project would result in significant increased operating costs to the town in the near future (i.e. major repair versus complete replacement). 	<p>Project has a <u>generally positive impact on the operating budget</u> due to:</p> <ul style="list-style-type: none"> Implementing project may moderately decrease current operating fund expenditures due to on-going repairs, maintenance, etc. costing between 25-50% of cost of the project prorated over 3 years; Project would result in minimal increase in future operating costs for the benefits gained; Not doing project would result in a noticeable, but not significant increase in expenditure of operating funds to repair or make asset usable in the short term. 	<p>Project has a <u>neutral to slightly positive impact on the operating budget</u> due to:</p> <ul style="list-style-type: none"> Implementing project may decrease or have a neutral affect on current operating fund expenditures due to on-going repair, maintenance, etc. costing up to 25% of the cost of the project prorated over 3 years; Project would increase future operating costs with only minimal benefits received; Not doing project would result in the need for minimal additional operating funds for repair / maintenance of current assets. 	<p>Projects has a <u>negative impact on the operating budget</u> due to:</p> <ul style="list-style-type: none"> Significant increase in current operating fund expenditures required maintaining, repairing, or otherwise operating project. Project requires significant increase in future operating fund expenditures without documented benefits
PLANNING AND RELATIONSHIP TO EXISTING PLANS -- how the project addresses implementation of previously developed plans of the town to protect and enhance human and physical assets.	<p>Project is <u>specifically included in a plan adopted by a State, Regional or Local Legislative</u> body, such as:</p> <ul style="list-style-type: none"> Specifically listed in the annual Town Council Strategic Plan. Included within the prior 5 year Capital Improvement Program Listed as a priority in the 5 Year Capital Improvements Plan of the LCP (once adopted). Project included in a State Bond Bill Project is specifically listed in a plan adopted by the Town Council. 	<p>Project is part of an <u>Executive Order or Plan of Action adopted by the School Board and/or the Town Manager</u>, such as:</p> <ul style="list-style-type: none"> Project generally supports the policies and/or resolves adopted by the Town Council Project is included in the current year Transportation Improvement Program (TIP). Project <u>specifically included</u> in a plan adopted by the School Board and/or the Town Manager 	<p>Project is included as <u>part of a Town Departmental Work Plan</u>, or part of a functional service delivery system such as.</p> <ul style="list-style-type: none"> Project supports the Departmental Mission and prioritizes needed action Project needed to accomplish a major service effort Project <u>supports a plan</u> adopted by the School Board and/or the Town Manager 	<p>Project is <u>not related</u> to the plans, policies or resolves adopted by the Town Council or other agencies of the town.</p>

CFAC FY 2014 CAPITAL IMPROVEMENTS PLAN REPORT

ATTACHMENT 2

FY 2014 CAPITAL PROJECT EVALUATION CRITERIA

CRITERIA AND STRATEGIC PLAN AREA	HIGHEST IMPACT (Score of 4)	MEDIUM IMPACT (Score of 3)	LOW IMPACT (Score of 2)	NO IMPACT OR NOT APPLICABLE (Score of 0)
USAGE AND SERVICE DEMAND -- degree to which project is used by population and manner in which it is used.	<ul style="list-style-type: none"> Project will be in <u>continuous usage</u> or will be used year round. Project will serve <u>50 to 100%</u> of the population of the town. Project serves <u>three or more functions</u> and/or needs of the town. 	<ul style="list-style-type: none"> Project will be used <u>the majority of the year</u>. Project will serve <u>25 to 75%</u> of the population of the town or is designed for a village or other sub-area of the town. Project serves at least two functions and/or needs of the town. 	<ul style="list-style-type: none"> Project will be used <u>seasonally</u>. Project will serve <u>less than 25%, but more than 5%</u> of the population of the town or is designed for a limited service area. Project serves a <u>single service</u> and/or need of the town. 	<ul style="list-style-type: none"> Project will be <u>only intermittently used</u>. Project will provide <u>limited services</u> to a very limited service area.

CFAC FY 2014 CAPITAL IMPROVEMENTS PLAN REPORT

ATTACHMENT 3

PROJECT #	PRIORITY	DEPT	DIV				Multi- Year Proje ctY/N	Scorers				Total Ave CFAC			
ENTERPRISE FUND PROJECTS				ACTION YR	COST \$	PROJECT TITLE				Henry	Laurie		Greg	Laura	
AIR 14	1	Airport	AP	14	1,000,000	N		Additional Funding Retrofit/Reconstruct Runway 6/24 EMAS Pad	20	21	27		26	23.5	
AIR 14	2	Airport	AP	14	260,000	N	Replace Airfield Lighting Regulators & FAA Mandatory Runway Hold Position Signs	20	12	27	27	21.5			
AIR 14	3	Airport	AP	14	4,800,000	N	Design & Construct Main Terminal Ramp (Phase2) & Construct 43,000 sq/ft De-icing area	15	16	20	18	17.3			
AIR 14	4	Airport	AP	14	810,000	N	Construct New Fuel Farm (3-20,000 Gal above Ground Fuel Storage Tanks)	21	18	14	15	17.0			
AIR 14	5	Airport	AP	14	634,000	N	Construct East Ramp Sewer Extension (Associated Sewer Lines & 7,000 gal Pumping Station)	23	12	12	22	17.3			
AIR 14	6	Airport	AP	14	102,000	Y	Airport Fixed Base Operations (FBO) Building - Permitting & Design Only	14		0	20	11.3			
AIR 14	7	Airport	AP	14	200,000	N	Airport Terminal Enhancements & Airport Rescue/Firefighting Building Engineering Review	14	14	10	16	13.5			
AIR 14	8	Airport	AP	14	90,000	N	Install Enhanced Airfield Access Control & Security Upgrades	15	11	16	15	14.3			
AIR 14	9	Airport	AP	15	2,600,000	N	Relocate & Construct Taxiway Alpha from Taxiway Delta to end of Runway 15	0	12	11	15	9.5			
AIR 14	10	Airport	AP	15	75,000	N	Design & Replace East Ramp T-Hangar Roof		14.0	8.0	10.0	10.7			
AIR 14	11	Airport	AP	15	80,000	N	FAA/FAR PART150 Noise Exposure re Map Update		16.0	16.0	20.0	17.3			
AIR 14	12	Airport	AP	15	650,000	N	Design & Construct New T-Hangar		10.0	14.0	22.0	15.3			
AIR 14	13	Airport	AP	16	60,000	N	Design & Replace Airfield Vault 100kw Emergency Generator & Remove Underground Fuel Tank		8.0	2.0	6.0	5.3			
AIR 14	14	Airport	AP	16	730,000	N	Replace Snow Removal Equipment & Aircraft Rescue and Fire Fighting Equipment		8.0	11.0	10.0	9.7			
AIR 14	15	Airport	AP	17	5,000,000	N	Runway 15-33 & Taxiway Echo Major Reconstruction		10.0	11.0	14.0	11.7			
AIR 14	16	Airport	AP	17	2,500,000	N	Design and Reconstruct Taxiway Charlie		6.0	11.0	12.0	9.7			
AIR 14	17	Airport	AP	16/18	4,600,000	Y	Permit, Design, Reconstruct East Ramp & Taxiways Bravo and Delta		10.0	10.0	11.0	10.3			
AIR 14	18	Airport	AP	17	5,000,000	N	Runway 6-24 major Reconstruction		10.0	12.0	11.0	11.0			
AIR 14	19	Airport	AP	17	2,500,000	N	Land Acquisition Runway 33 Safety Area/Protection Zone		14.0	9.0	15.0	12.7			
AIR 14	20	Airport	AP	18	3,500,000	N	Design & Construct New Extended and Relocated Taxiways Bravo & Bravo One		8.0	6.0	10.0	8.0			
AIR 14	21	Airport	AP	18	800,000	N	Airport FAA Master Plan & Utilities GIS Survey		6.0	11.0	8.0	8.3			
TOTAL AIRPORT								15.8	11.8	12.3	15.4	13.1			
PW 14	1	Public Works	SW	14	225,000	N	Rear Loader Trash Truck	16.0			15.0	15.5			
PW 14	2	Public Works	SW	14	190,000	N	Container Roll-Off Truck	14.0			14.0	14.0			
TOTAL PUBLIC WORKS SOLID WASTE								30.0			29.0	29.5			
PW 14	1	Public Works	WS	14	1,050,000	Y	Pipe Replacement & Upgrade Program	28.0		24.0	27.0	26.3			
PW 14	2	Public Works	WS	14	200,000	Y	Wells Pump Station & Treatment Plant Repair and Upgrade	25.0		27.0	26.0	26.0			
PW 14	3	Public Works	WS	14	489,500	Y	New Well Exploration Program	22.0		20.0	22.0	21.3			
PW 14	4	Public Works	WS	14	300,000	N	Maher Treatment Plant Air-stripper Upgrade	22.0		29.0	28.0	26.3			
PW 14	5	Public Works	WS	14	540,000	N	Construction Water Main Looping between Highland Street and Cook Circle	18.0		3.0	10.0	10.3			
TOTAL PUBLIC WORKS WATER SUPPLY								23.0		20.6	22.6	22.1			
PW 14	1	Public Works	WPC	14	225,000	N	Upgrade/Replace Staff Locker Room	14		11	13	12.7			
PW 14	2	Public Works	WPC	14	80,000	N	Bearse's Way Pump Station (Backup Pump)	18		10	10	12.7			
PW 14	3	Public Works	WPC	14	50,000	Y	Pretreatment Building Evaluate and Paint Concrete Walls & Tanks - FY14 Design Only	13		9	10	10.7			
PW 14	4	Public Works	WPC	14	50,000	N	Evaluate Infiltration Capacity of Sand Infiltration Beds	17		14	16	15.7			
PW 14	5	Public Works	WPC	15-17	3,450,000	Y	Septage Building Capacity	24		17	18	19.7			
PW 14	6	Public Works	WPC	15&17	10,800,000	Y	Plant Upgrading to ControlTotal Organic Carbon & Total Nitrogen Effluent Limit	26		12	15	17.7			
TOTAL PUBLIC WORKS WASTE WATER								18.7		12.17	13.7	14.8			
					53,640,500										
TOTALS - ENTERPRISE FUNDS								21.9	11.8	15.0	20.2	19.9			

CFAC FY 2014 CAPITAL IMPROVEMENTS PLAN REPORT

ATTACHMENT 4

								Scorers					
PROJECT #	DEPT PRIORIT Y	DEPT	DIV	ACTION YR	COST \$	Multi- Year Proje ctY/N	PROJECT TITLE	Henry	Laurie	Greg	Laura	Total Ave CFAC	
GENERAL FUND PROJECTS													
AS 14	1	Admin Serv	FI	14	90,000	N	Conversion Microfiche Cards to General Code Laserfiche Format in Assessing Office	17.0	4.0	13.0	16.0	12.5	
AS 14	1	Admin Serv	IS	15/16	208,000	Y	Arial Flyover & Mapping			12.0	14.0	13.0	
AS 14	2	Admin Serv	IS	16	86,500	N	Summer Flyover of Waterways			15.0	15.0	15.0	
TOTAL ADMINISTRATIVE SERVICES - GENERAL FUND								17.0	4.0	13.3	15.0	13.5	
CS 14	1	Cmty Services	REC	14	766,000	Y	Beach House Construction/Renovations (Craigville Design FY 14)	23.0	27.0	10.0	23.0	20.8	
CS 14	2	Cmty Services	SS	14	279,000	N	Senior Center Parking Lot Expansion	8.0	6.0	11.0	14.0	9.8	
CS 14	3	Cmty Services	MEA	14	600,000	N	Dredge East Bay Entrance Channel & East Bay Channel to Boat Ramp	13.0	19.0	17.0	18.0	16.8	
CS 14	4	Cmty Services	MEA	14	133,254	N	Mill Way Boat Ramp & Dock Replacement	23.0	18.0	15.0	20.0	19.0	
CS 14	5	Cmty Services	REC	14	185,000	N	Osterville Tennis Courts Reconstruct	8.0	10.0	8.0	10.0	9.0	
CS 14	6	Cmty Services	REC	14	178,080	N	Cotuit Tennis Courts Reconstruct	8.0	10.0	8.0	10.0	9.0	
CS 14	7	Cmty Services	REC	14	168,000	N	West Barnstable Tennis Courts Reconstruct	8.0	10.0	8.0	10.0	9.0	
CS 14	8	Cmty Services	MEA	14	160,000	N	Blish Point Sand Management Design & Permitting	14.0	6.0	4.0	8.0	8.0	
CS 14	9	Cmty Services	REC	14	174,858	N	Osterville Community Building Interior & Exterior	6.0	6.0	6.0	4.0	5.5	
CS 14	10	Cmty Services	MEA	14	103,200	Y	MEA Facility Improvements	11.0		8.0	10.0	9.7	
CS 14	11	Cmty Services	REC	14	100,931	Y	Lombard Field Improvements - Design Only (Construction FY 15/16/17)	7.0	12.0	12.0	10.0	10.3	
CS 14	12	Cmty Services	MEA	14	75,000	Y	Hyannisport Breakwater Repairs Design Only (Construction FY16 @ \$1.4mil)	21.0	17.0	19.0	21.0	19.5	
CS 14	13	Cmty Services	MEA	14	109,553	Y	MEA Facility Addition Design Only (Construction FY15 @ \$653K)	14.0	9.0	14.0	10.0	11.8	
CS 14	14	Cmty Services	REC	14	72,000	N	West Barnstable Community Building Interior Improvements	15.0	6.0	10.0	12.0	10.8	
CS 14	15	Cmty Services	REC	14	170,000	Y	Centerville Community Building Improvements (Additional Improvements FY17 &18)	10.0	11.0	8.0	10.0	9.8	
CS 14	16	Cmty Services	REC	14	101,108	N	Lowell Park Comfort Station Replacement Design Only (Construction FY15 @ \$506K)				15.0	15.0	
CS 14	17	Cmty Services	MEA	14	65,000	Y	Bismore Park Phase II Site Improvements Design Only (Construct FY15 @ \$590K)			8.0	8.0	8.0	
TOTAL COMMUNITY SERVICES - GENERAL FUND								12.6	11.9	10.4	12.5	11.8	
POL14	14	Police	POL		168,000	Y	Barnstable Police Facility Improvements	19.0	16.0	26.0	27.0	22.0	
TOTAL POLICE - GENERAL FUND								19.0	16.0	26.0	27.0	22.0	

CFAC FY 2014 CAPITAL IMPROVEMENTS PLAN REPORT

ATTACHMENT 4

								Scorers				
PROJECT #	DEPT PRIORIT Y	DEPT	DIV	ACTION YR	COST \$	Multi- Year Proje ctY/N	PROJECT TITLE	Henry	Laurie	Greg	Laura	Total Ave CFAC
GENERAL FUND PROJECTS												
PW 14	1	Public Works	PW	14	3,250,000	Y	Public Roads Maintenance	26	32	18	30	26.5
PW 14	1	Public Works	PW	14	569,000	Y	West Bay Bridge Repairs - Design & Construct Short Term Architectural & Structural Repairs	20	26	14	24	21.0
PW 14	1	Public Works	PW	14	142,000	N	School Street Hyannis Bulkhead Repair	22	0	19	24	16.3
PW 14	2	Public Works	PW	14	120,000	N	Bumps River Bridge Repair - Deck Surface Cracks, Railings & Sub-structure Brace Supports	22	22	16	20	20.0
PW 14	3	Public Works	PW	14	103,000	Y	Structures & Grounds Facility Upgrades - Replace Roofing over Offices & Pole Barn Bldg	15	9	11	16	12.8
PW 14	4	Public Works	PW	14	150,000	Y	Town Hall Interior Improvements - Phase 1B Design, Stairwells, Corridors, Security, etc	20	11	20	20	17.8
PW 14	5	Public Works	PW	14	240,000	Y	School Administration Bldg - Phase 1 Design Only - Mechanical and Electrical Improvements	16	6	13	18	13.3
PW 14	6	Public Works	PW	14	250,000	Y	Signal Upgrade - Design Only 3 Intersections FY14	12	9	4	10	8.8
PW 14	8	Public Works	PW	14	67,440	Y	Roadway Guard Rail Repairs - Town Wide	23	12	15	18	17.0
PW 14	9	Public Works	PW	14	70,000	N	Paine Black House Improvements - Septic System & Bldg Stabilization & Repair	12	10	13	14	12.3
PW 14	10	Public Works	PW	14	147,561	N	Guyer Barn Improvements - Plumbing, Electrical, HVAC and Interior Improvements	23	11	16	11	15.3
PW 14	11	Public Works	PW	14	262,700	Y	Trayser Museum Repairs Phase 1 Brick Repair & Design Services for Repairs	18	13	8	16	13.8
PW 14	12	Public Works	PW	14	567,888	Y	DPW Highway Bldgs - Phase III - Employee Locker, Shower and Toilet Facilities & Re-roof Garage	17	9	8	16	12.5
PW 14	13	Public Works	PW	14	50,000	Y	Barnstable Drainage Study - Area including Cummaquid Golf Course & Maraspin Creek Headwater	19	6	0	12	9.3
PW 14	14	Public Works	PW	14	301,124	N	Mosswood Cemetery Bldg - Addition to provide Bathroom & Employee Locker Room Area	16	4	8	14	10.5
PW 14	15	Public Works	PW	14	88,000	N	50 Pearl Street Bldg - Interior & Exterior Improvements	13	10	15	10	12.0
PW 14	16	Public Works	PW	14	70,212	N	46 Pearl Street Bldg - Interior & Exterior Improvements	13	10	15	10	12.0
PW 14	17	Public Works	PW	14	195,777	N	Trayser Carriage House - Exterior Masonry & Fenestration Repairs	11			10	10.5
PW 14	18	Public Works	PW	14	113,648	N	DPW Highway Parking Lot - Design & Construct	10	2	2	4	4.5
PW 14	19	Public Works	PW	14	167,620	Y	Town Hall Parking Lot - Design Only - Resolve Traffic & Pedestrian Flow Problems & Upgrade Area	14	7	4	4	7.3
PW 14	20	Public Works	PW	14	355,387	Y	200 Main Street - Design & Construct Storage Space Town Records, Vault Storage & Elevator	12	10	7	14	10.8
PW 14	21	Public Works	PW	14	230,000	Y	Quantitative Water Qulity Initial Evaluation	21	22	17	18	19.5
PW 14	22	Public Works	PW	14	69,000	N	Sewer CAD Model Extension	8	26	18	21	18.3
PW 14	23	Public Works	PW	14	60,000	Y	Parkers Pond Dredging - Design Only FY14	20			20	20.0
PW 14	24	Public Works	PW	14	50,000	Y	Rushy Marsh Pond Restoration Project - Re-design Larger Discharge Structure to Nantucket Sound	22	6	12	18	14.5
TOTAL PUBLIC WORKS								17.0	11.9	11.9	15.7	14.2
RS 14	1	Reg Services	RS	14	45,000	Y	Long Pond Centerville & Mystic Lake MM Hydrilla Control	20	18	13	16	16.8
RS 14	2	Reg Services	RS	14	45,000	Y	Wequaquet Lake Project (incl Bearse's Pond & Gooseberry Cove) - Fanwort Control	20	18	11	15	16.0
RS 14	3	Reg Services	RS	14	196,500	N	Shooting Range Improvements (Noise abating berm & new pistol range-design & constr)	14	10	7	8	9.8
TOTAL REGULATORY SERVICES								18.0	15.3	10.3	13.0	14.2

CFAC FY 2014 CAPITAL IMPROVEMENTS PLAN REPORT

ATTACHMENT 4

							PROJECT TITLE	Scorers				Total Ave CFAC
PROJECT #	DEPT PRIORIT Y	DEPT	DIV	ACTION YR	COST \$	Multi-Year Proje ctY/N		Henry	Laurie	Greg	Laura	
GENERAL FUND PROJECTS												
SCH 14	1	Schools	SCH	14	200,000	Y	Upgrade High School Fire, Intrusion & Communication System	21.0	10.0	29.0	26.0	21.5
SCH 14	2	Schools	SCH	14	188,695	Y	Infrastructure Improvements Barnstable Public School Network- Access to Internet & Ed Resource	21.0	12.0	28.0	24.0	21.3
SCH 14	3	Schools	SCH	14	450,000	N	Replace Three High School Library A/C Units	19.0	12.0	23.0	16.0	17.5
SCH 14	4	Schools	SCH	14	85,000	N	West Villages Hot Water Circulating Pump Replacements	16.0		14.0	16.0	15.3
SCH 14	5	Schools	SCH	14	55,000	N	High School & United 4/5 Elementary School Gym Bleacher Upgrades & Safety Improvements	20.0		10.0	12.0	14.0
SCH 14	6	Schools	SCH	14	600,000	N	United 4/5 Elementary School Roofing & Trim Replacement	18.0		14.0	18.0	16.7
SCH 14	7	Schools	SCH	14	100,000	Y	Barnstable Intermediate School Façade & Roof Improvements	19.0		11.0	14.0	14.7
SCH 14	8	Schools	SCH	14	150,000	N	Barnstable Public School Grounds Equipement Upgrades (Mower, Tractor & Attachments)	16.0		6.0	11.0	11.0
SCH 14	9	Schools	SCH	14	125,000	N	Removal of Modular Clasrooms @ Three Elementary Schools	20.0		9.0	20.0	16.3
SCH 14	10	Schools	SCH	14	60,000	Y	Replace & Upgrade Walk-in Coolers @ High School, Hyannis West and Centerville Elementary	18.0		9.0	12.0	13.0
SCH 14	11	Schools	SCH	14	100,000	N	Remove & Dispose Underground Oil Storage Tanks @ Hyannis West and Centerville Elementary	16.0		3.0	14.0	11.0
SCH 14	12	Schools	SCH	14	50,000	Y	School Wide Kitchen Equipment Upgrades	17.0		6.0	22.0	15.0
SCH 14	13	Schools	SCH	15/16	200,000	Y	Performing Arts Center Upgrades & Improvements (Rigging, Curtains & Lighting)			6.0	6.0	6.0
SCH 14	14	Schools	SCH	15	75,000	N	United 4/5 Elementary School - Rebuild/Replacment Hot Water Circulating Pumps			9.0	12.0	10.5
SCH 14	15	Schools	SCH	16/17	750,000	Y	High School Roof Top Ventilator Replacement (3 units FY16, 2 units FY17	9.0		8.0	10.0	9.0
TOTAL SCHOOLS								17.7	11.3	12.3	15.5	14.2
TOTAL GENERAL FUND								16.9	11.7	14.0	16.5	15.0

CFAC FY 2014 CAPITAL IMPROVEMENTS PLAN REPORT

ATTACHMENT 5

GENERAL FUND PROJECTS							Multi-Year Project Y/N	PROJECT TITLE	Scorers				Total Ave CFAC	CFAC Rank	Town Rank	Recommended Funding
PROJECT	DEPT PRIORI	DEPT	DI	ACTION YR	Total COST	2014 Request			Henry	Laurie	Greg	Laura				
PW 14	1	Public Works	PW	14	\$ 3,250,000	3,250,000	Y	Public Roads Maintenance	26	32	18	30.0	26.5	1	1	\$ 3,250,000
POL14	14	Police	POL	14	\$ 168,000	168,000	Y	Barnstable Police Facility Improvements	19.0	16.0	26.0	27.0	22.0	2	3	\$ 168,000
SCH 14	1	Schools	SCH	14	\$ 200,000	200,000	Y	Upgrade High School Fire, Intrusion & Communication System	21.0	10.0	29.0	26.0	21.5	3	2	\$ 200,000
SCH 14	2	Schools	SCH	14	\$ 188,695	188,695	Y	Infrastructure Improvements Barnstable Public School Network- Access to Internet & Ed Resource	21.0	12.0	28.0	24.0	21.3	4	6	\$ 188,695
PW 14	1	Public Works	PW	14	\$ 569,000	569,000	Y	West Bay Bridge Repairs - Design & Construct Short Term Architectural & Structural Repairs	20	26	14	24.0	21.0	5	24	\$ 569,000
CS 14	1	Cmtly Services	REC	14	\$ 766,000	766,000	Y	Beach House Construction/Renovations (Craigville Design FY 14)	23.0	27.0	10.0	23.0	20.8	6	12	\$ 766,000
PW 14	2	Public Works	PW	14	\$ 120,000	120,000	N	Bumps River Bridge Repair - Deck Surface Cracks, Railings & Sub-structure Brace Supports	22	22	16	20.0	20.0	7	22	\$ 120,000
PW 14	23	Public Works	PW	14	\$ 60,000	60,000	Y	Parkers Pond Dredging - Design Only FY14	20			20.0	20.0	8	62	\$ 60,000
CS 14	12	Cmtly Services	MEA	14	\$ 75,000	75,000	Y	Hyannisport Breakwater Repairs Design Only (Construction FY16 @ \$1.4mil)	21.0	17.0	19.0	21.0	19.5	9	20	\$ 75,000
PW 14	21	Public Works	PW	14	\$ 230,000	230,000	Y	Quantitative Water Qulity Initial Evaluation	21	22	17	18.0	19.5	10	18	\$ 230,000
CS 14	4	Cmtly Services	MEA	14	\$ 133,254	133,254	N	Mill Way Boat Ramp & Dock Replacement	23.0	18.0	15.0	20.0	19.0	11	31	\$ 133,254
PW 14	22	Public Works	PW	14	\$ 69,000	69,000	N	Sewer CAD Model Extension	8	26	18	21.0	18.3	12	32	\$ 69,000
PW 14	4	Public Works	PW	14	\$ 150,000	150,000	Y	Town Hall Interior Improvements - Phase 1B Design, Stairwells, Corridors, Security, etc	20	11	20	20.0	17.8	13	5	\$ 150,000
SCH 14	3	Schools	SCH	14	\$ 450,000	450,000	N	Replace Three High School Library A/C Units	19.0	12.0	23.0	16.0	17.5	14	15	\$ 450,000
PW 14	8	Public Works	PW	14	\$ 67,440	67,440	Y	Roadway Guard Rail Repairs - Town Wide	23	12	15	18.0	17.0	15	36	\$ 67,440
CS 14	3	Cmtly Services	MEA	14	\$ 600,000	600,000	N	Dredge East Bay Entrance Channel & East Bay Channel to Boat Ramp	13.0	19.0	17.0	18.0	16.8	16	37	\$ 600,000
RS 14	1	Reg Services	RS	14	\$ 45,000	45,000	Y	Long Pond Centerville & Mystic Lake MM Hydrilla Control	20	18	13	16.0	16.8	17	21	\$ 45,000
SCH 14	6	Schools	SCH	14	\$ 600,000	600,000	N	United 4/5 Elementary School Roofing & Trim Replacement	18.0		14.0	18.0	16.7	18	7	\$ 600,000
SCH 14	9	Schools	SCH	14	\$ 125,000	125,000	N	Removal of Modular Clasrooms @ Three Elementary Schools	20.0		9.0	20.0	16.3	19	23	\$ 125,000
PW 14	1	Public Works	PW	14	\$ 142,000	142,000	N	School Street Hyannis Bulkhead Repair	22		19	24.0	21.7	20	17	\$ 142,000
RS 14	2	Reg Services	RS	14	\$ 45,000	45,000	Y	Wequaquet Lake Project (incl Bearse's Pond & Gooseberry Cove) - Fanwort Control	20	18	11	15.0	16.0	21	27	\$ 45,000
SCH 14	4	Schools	SCH	14	\$ 85,000	85,000	N	West Villages Hot Water Circulating Pump Replacements	16.0		14.0	16.0	15.3	22	9	\$ 85,000
PW 14	10	Public Works	PW	14	\$ 147,561	147,561	N	Guyer Barn Improvements - Plumbing, Electrical, HVAC and Interior Improvements	23	11	16	11.0	15.3	23		
AS 14	2	Admin Serv	IS	16	\$ 86,500		N	Summer Flyover of Waterways			15.0	15.0	15.0	24		
CS 14	16	Cmtly Services	REC	14	\$ 101,108	101,108	N	Lowell Park Comfort Station Replacement Design Only (Construction FY15 @ \$506K)				15.0	15.0	25		
SCH 14	12	Schools	SCH	14	\$ 50,000	50,000	Y	School Wide Kitchen Equipment Upgrades	17.0		6.0	22.0	15.0	26		
SCH 14	7	Schools	SCH	14	\$ 100,000	100,000	Y	Barnstable Intermediate School Façade & Roof Improvements	19.0		11.0	14.0	14.7	27		
PW 14	24	Public Works	PW	14	\$ 50,000	50,000	Y	Rushy Marsh Pond Restoration Project - Re-design Larger Discharge Structure to Nantucket Sour	22	6	12	18.0	14.5	28	26	\$ 50,000
SCH 14	5	Schools	SCH	14	\$ 55,000	55,000	N	High School & United 4/5 Elementary School Gym Bleacher Upgrades & Safety Improvements	20.0		10.0	12.0	14.0	29	13	\$ 55,000

CFAC FY 2014 CAPITAL IMPROVEMENTS PLAN REPORT

ATTACHMENT 5

GENERAL FUND PROJECTS							Multi-Year Project Y/N	PROJECT TITLE	Scorers				Total Ave CFAC	CFAC Rank
PROJECT	PRIORI	DEPT	DJ	ACTION YR	Total COST	2014 Request			Henry	Laurie	Greg	Laura		
PW 14	11	Public Works	PW	14	\$ 262,700	262,700	Y	Trayser Museum Repairs Phase 1 Brick Repair & Design Services for Repairs	18	13	8	16.0	13.8	30
PW 14	5	Public Works	PW	14	\$ 240,000	240,000	Y	School Administration Bldg - Phase 1 Design Only - Mechanical and Electrical Improvements	16	6	13	18.0	13.3	31
AS 14	1	Admin Serv	IS	15/16	\$ 208,000		Y	Arial Flyover & Mapping			12.0	14.0	13.0	32
SCH 14	10	Schools	SCH	14	\$ 60,000	60,000	Y	Replace & Upgrade Walk-in Coolers @ High School, Hyannis West and Centerville Elementary	18.0		9.0	12.0	13.0	33
PW 14	3	Public Works	PW	14	\$ 103,000	103,000	Y	Structures & Grounds Facility Upgrades - Replace Roofing over Offices & Pole Barn Bldg	15	9	11	16.0	12.8	34
AS 14	1	Admin Serv	FI	14	\$ 90,000	90,000	N	Conversion Microfiche Cards to General Code Laserfiche Format in Assessing Office	17.0	4.0	13.0	16.0	12.5	35
PW 14	12	Public Works	PW	14	\$ 567,888	567,888	Y	DPW Highway Bldgs - Phase III - Employee Locker, Shower and Toilet Facilities & Re-roof Garage	17	9	8	16.0	12.5	36
PW 14	9	Public Works	PW	14	\$ 70,000	70,000	N	Paine Black House Improvements - Septic System & Bldg Stabilization & Repair	12	10	13	14.0	12.3	37
PW 14	15	Public Works	PW	14	\$ 88,000	88,000	N	50 Pearl Street Bldg - Interior & Exterior Improvements	13	10	15	10.0	12.0	38
PW 14	16	Public Works	PW	14	\$ 70,212	70,212	N	46 Pearl Street Bldg - Interior & Exterior Improvements	13	10	15	10.0	12.0	39
CS 14	13	Cmty Services	MEA	14	\$ 109,553	109,553	Y	MEA Facility Addition Design Only (Construction FY15 @ \$653K)	14.0	9.0	14.0	10.0	11.8	40
SCH 14	8	Schools	SCH	14	\$ 150,000	150,000	N	Barnstable Public School Grounds Equipment Upgrades (Mower, Tractor & Attachments)	16.0		6.0	11.0	11.0	41
SCH 14	11	Schools	SCH	14	\$ 100,000	100,000	N	Remove & Dispose Underground Oil Storage Tanks @ Hyannis West and Centerville Elementary	16.0		3.0	14.0	11.0	42
CS 14	14	Cmty Services	REC	14	\$ 72,000	72,000	N	West Barnstable Community Building Interior Improvements	15.0	6.0	10.0	12.0	10.8	43
PW 14	20	Public Works	PW	14	\$ 355,387	355,387	Y	200 Main Street - Design & Construct Storage Space Town Records, Vault Storage & Elevator	12	10	7	14.0	10.8	44
PW 14	14	Public Works	PW	14	\$ 301,124	301,124	N	Mosswood Cemetery Bldg - Addition to provide Bathroom & Employee Locker Room Area	16	4	8	14.0	10.5	45
PW 14	17	Public Works	PW	14	\$ 195,777	195,777	N	Trayser Carriage House - Exterior Masonry & Fenestration Repairs	11			10.0	10.5	46
SCH 14	14	Schools	SCH	15	\$ 75,000		N	United 4/5 Elementary School - Rebuild/Replacment Hot Water Circulating Pumps			9.0	12.0	10.5	47
CS 14	11	Cmty Services	REC	14	\$ 100,931	100,931	Y	Lombard Field Improvements - Design Only (Construction FY 15/16/17)	7.0	12.0	12.0	10.0	10.3	48
CS 14	2	Cmty Services	SS	14	\$ 279,000	279,000	N	Senior Center Parking Lot Expansion	8.0	6.0	11.0	14.0	9.8	49
CS 14	15	Cmty Services	REC	14	\$ 170,000	170,000	Y	Centerville Community Building Improvements (Additional Improvements FY17 &18)	10.0	11.0	8.0	10.0	9.8	50
RS 14	3	Reg Services	RS	14	\$ 196,500	196,500	N	Shooting Range Improvements (Noise abating berm & new pistol range-design & constr)	14	10	7	8.0	9.8	51
CS 14	10	Cmty Services	MEA	14	\$ 103,200	103,200	Y	MEA Facility Improvements	11.0		8.0	10.0	9.7	52
PW 14	13	Public Works	PW	14	\$ 50,000	50,000	Y	Barnstable Drainage Study - Area including Cummaquid Golf Course & Maraspin Creek Headwater	19	6	0	12.0	9.3	53
CS 14	5	Cmty Services	REC	14	\$ 185,000	185,000	N	Osterville Tennis Courts Reconstruct	8.0	10.0	8.0	10.0	9.0	54
CS 14	6	Cmty Services	REC	14	\$ 178,080	178,080	N	Cotuit Tennis Courts Reconstruct	8.0	10.0	8.0	10.0	9.0	55
CS 14	7	Cmty Services	REC	14	\$ 168,000	168,000	N	West Barnstable Tennis Courts Reconstruct	8.0	10.0	8.0	10.0	9.0	56
SCH 14	15	Schools	SCH	16/17	\$ 750,000		Y	High School Roof Top Ventilator Replacement (3 units FY16, 2 units FY17)	9.0		8.0	10.0	9.0	57
PW 14	6	Public Works	PW	14	\$ 250,000	250,000	Y	Signal Upgrade - Design Only 3 Intersections FY14	12	9	4	10.0	8.8	58
CS 14	8	Cmty Services	MEA	14	\$ 160,000	160,000	N	Blish Point Sand Management Design & Permitting	14.0	6.0	4.0	8.0	8.0	59
CS 14	17	Cmty Services	MEA	14	\$ 65,000	65,000	Y	Bismore Park Phase II Site Improvements Design Only (Construct FY15 @ \$590K)			8.0	8.0	8.0	60
PW 14	19	Public Works	PW	14	\$ 167,620	167,620	Y	Town Hall Parking Lot - Design Only - Resolve Traffic & Pedestrian Flow Problems & Upgrade Are	14	7	4	4.0	7.3	61
SCH 14	13	Schools	SCH	15/16	\$ 200,000		Y	Performing Arts Center Upgrades & Improvements (Rigging, Curtains & Lighting)			6.0	6.0	6.0	62
CS 14	9	Cmty Services	REC	14	\$ 174,858	174,858	N	Osterville Community Building Interior & Exterior	6.0	6.0	6.0	4.0	5.5	63
PW 14	18	Public Works	PW	14	\$ 113,648	113,648	N	DPW Highway Parking Lot - Design & Construct	10	2	2	4.0	4.5	64
TOTAL GENERAL FUND					\$ 15,159,036	\$ 13,839,536			16.9	11.7	14.0	16.5	15.0	