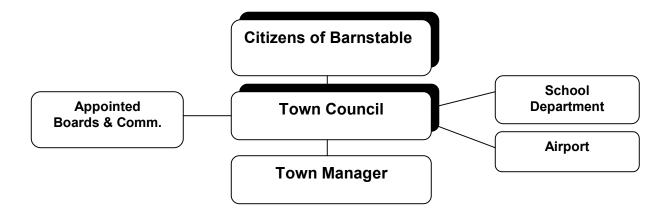
# **TOWN COUNCIL**

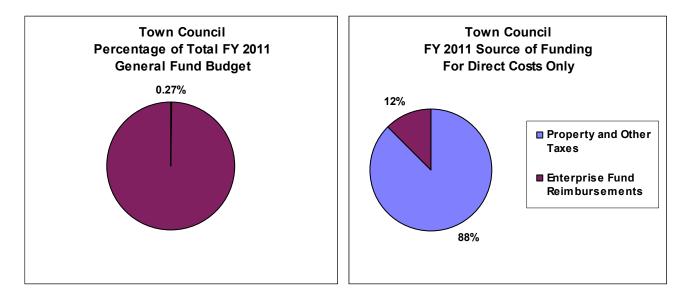
The Council's mission is to provide the best possible services consistent with our budget policy, to respond to the needs of our community and to openly involve all in protecting our unique character and quality of life.



# **PERMANENT POSITIONS (FTE's)**

Program	General Fund	Other Funds	Total
All Programs	2.00	0.00	2.00
Total Division FTEs	2.00	0.00	2.00

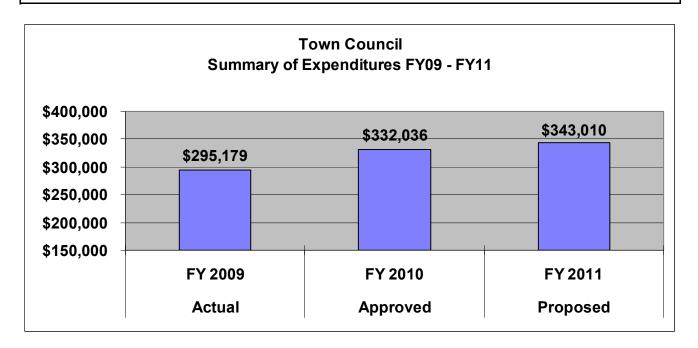
# FY 2011 TOWN COUNCIL FINANCIAL DATA



The Town Council budget represents about one quarter of one percent of the overall General Fund budget. Eighty eight percent of the budget is funded with tax support. The other 12 percent is financed by enterprise funds.

### SUMMARY OF DEPARTMENT EXPENDITURES, RESOURCE ADJUSTMENTS AND FUNDING SOURCES

Category		Actual Y 2009		pproved FY 2010	rojected TY 2010		equested FY 2011	Reductions FY 2011		Proposed FY 2011	Change Y10 - 11	Percent Change
Salaries and Wages	\$	226,727	\$	244,155	\$ 244,000	\$	246,461		\$	246,461	\$ 2,306	0.94%
Benefits		52,711		59,181	59,000		67,849			67,849	8,668	14.65%
Operating Expenses		15,741		28,700	28,500		28,700			28,700	-	0.00%
Operating Capital		-		-	-		-			-	-	0.00%
LEVEL PERSONNEL SERVICE	\$	295,179	\$	332,036	\$ 331,500		343,010		\$	343,010	\$ 10,974	3.31%
SUPPLEMENTAL SERVICE PRIORI		ESTS: Nor	ne									
SUPPLEMENTAL SERVICE PRIORIT	TY REQU	ESTS: Nor	ne			\$	343,010	\$-	_			
SUPPLEMENTAL SERVICE PRIORIT	TY REQU	ESTS: Nor	ıe			\$	343,010	\$-	=			
SUPPLEMENTAL SERVICE PRIORIT TOTALS SOURCES OF FUNDS	TY REQU	ESTS: Nor 259,682		289,286	\$ 288,750	<b>\$</b>	<b>343,010</b> 300,175	\$ -	=	300,175	\$ 10,889	3.76%
				289,286 42,750	\$ 288,750 42,750	<b>\$</b>	,	<u>\$ -</u>	= \$	300,175 42,835	\$ 10,889 85	3.76% 0.20%



# SUMMARY OF SIGNIFICANT BUDGET CHANGES

The proposed budget for FY11 is \$343,010 or \$10,974 more than FY10 budget. Funding for this operation is comprised of taxes and enterprise fund charges. Additional tax support of \$10,889 will provide for most of the increase in the budget.

# FY 2011 GOALS

**Goal:** To provide a viable financial plan for meeting the operational and capital needs of the town with a balanced budget that includes ongoing cost reductions, maintaining reserves and aggressively pursuing new revenue sources.

**Goal:** To protect the health and safety of all town residents and visitors by providing a safe and desirable community in which to live, work, and visit.

**Goal:** To facilitate the maintenance, improvement and best use of the town's infrastructure and capital assets.

**Goal:** To maintain a vibrant economy and strong labor force by promoting our businesses with diverse, clean industry and smart growth.

**Goal:** To provide quality education using balanced resources in partnership with the school committee, the state and federal government.

**Goal:** To support various housing initiatives to effectively meet the needs of Barnstable residents.

**Goal:** To strive for comprehensive, responsive, consistent, fair, and easily understood communication within town government and between the town and its residents, commissions, volunteers, and visitors to foster participation and positive results geared towards meeting community needs.

**Goal:** To conserve and protect areas in the town that are environmentally sensitive and historical resources for public health, safety, outdoor recreation, cultural history and visual quality.

Goal: To provide a variety of opportunities for residents and visitors to achieve their potential.

# PROGRAMS

# TOWN COUNCIL

The Town Council, a thirteen member elected body, is the legislative and policy-making branch of Town government. The Council develops, adopts and enacts policies and ordinances, which it believes promotes the general welfare of the Town and is consistent with our mission and goals. Meetings are held bi-monthly except during the months of July and August when only one meeting is held. The Council also holds public hearings and workshops on those issues that require Council deliberation and public input. The auditing of Town accounts is an additional responsibility of the Town Council and they fund and oversee the annual audit of the Town's financial reports.

# FY 2009/2010 MAJOR ACCOMPLISHMENTS

- 1. The council passed a \$6,128,000 capital improvement plan. The general fund portion of the plan amounted to \$5,157,500 and the enterprise funds totaled \$970,500. The general fund plan is funded by a trust fund dedicated solely for the purpose of maintaining the town's current infrastructure and addressing additional capital needs. The enterprise fund plan is financed by user fees and no general fund tax support is provided.
- 2. The Council approved funding for a total of nineteen projects for the town and schools including \$3.25 million for pavement management; \$275,000 for water quality improvements in Mystic Lake; \$1,060,000 for school facilities; \$482,500 for municipal facilities and \$90,000 for dredging of Cotuit Harbor.
- 3. In addition to maintaining a balanced budget and AAA Bond Rating through sound fiscal policy, the Town Council established the Coastal Zone Resources Management Committee and received the testimony of concerned citizens resulting in a moratorium on the construction of docks and piers in shellfish relay areas in order to preserve, promote and protect ecologically sensitive areas that have proven to be valuable shellfish habitat. The work of the Coastal Zone Resource Management Committee has resulted in a plan which the Council will continue to seek to discuss and implement.
- 4. The Hyannis Youth and Community Center has opened to great fanfare. The \$25.1 million dollar project has been tremendously received and hosts a remarkable array of youth and adult recreational activities. This great facility is the location for youth sports, school sports, hockey, basketball and volleyball and a wonderful walking track. All are invited and encouraged to join in the fun.
- 5. Public safety and security remain in the forefront and the installation of security cameras on Main Street, Hyannis, donated by the Business Improvement (BID), as well as camera installation in our harbors, to enhance the ability of the Police Department to monitor and respond when needed.

- 6. A district of Critical Planning Concern was designated, and implementing regulations were approved for the Centerville Business District. Also in Centerville, a Craigville Beach District of Critical Planning Concern has been designated and accepted by the Cape Cod Commission with implementing regulations being formulated.
- 7. The Town was saddened with the passing of Attorney David Cole and the Town Council immediately invited the School Department to participate in the search for a replacement as Trustee of the Enoch Cobb Trust. Months of hard work with interviews of significant candidates resulted in the nomination of Steve Heslinga as the replacement Trustee of the Enoch Cobb Trust. Final approval of the appointment by the Probate Court is expected. The Town Council, and indeed the entire town, expresses its gratitude to Debra Blanchette for her diligent efforts, and without compensation, as interim trustee and to the search committee.
- 8. The Council established and subsequently charged the Citizens Comprehensive Financial Advisory Committee (CFAC) to help identify and define the possible alternatives to the funding of clean water initiatives and wastewater pollution control. A subcommittee formed by CFAC, with the membership of Bob Ciolek, Laura Cronin and Ralph Krau has been diligently applying their considerable skills and their report is greatly anticipated.
- 9. In addition, the Council added to the Forty-one (41) citizen boards and commissions establishing a Renewable Energy Commission. Applications continue to be accepted and reviewed by the Appointments Committee. The Appointments Committee meets regularly and nominates Barnstable residents to the Town Council for appointment on Town advisory and regulatory boards and commissions. The Town Council expresses the gratitude of the entire town of Barnstable to each and every person who volunteers their time, effort and energy to serve our community.

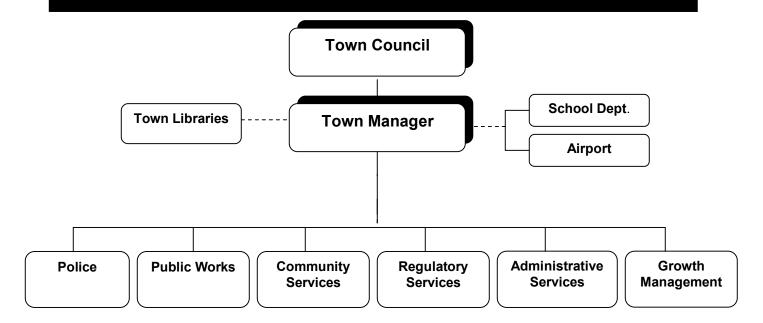


#### BARNSTABLE TOWN COUNCIL JANUARY 2010

<u>Front Row:</u> Henry C. Farnham, James F. Munafo, Jr., James H. Crocker, Jr., Vice President, Frederick Chirigotis, President, Richard G. Barry, and Debra S. Dagwan, <u>Rear Row:</u> J Gregory Milne, Ann B. Canedy, John T. Norman, James M. Tinsley, Jr., Janice L. Barton, Tom Rugo, and Janet S. Joakim

# TOWN MANAGER

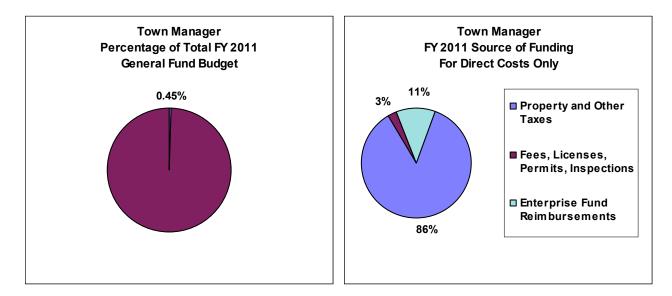
The Town Manager's Office is responsible for the administration of the policies and programs approved by the Barnstable Town Council, and implementation of the various sections of the Town Charter concerning management of the Town of Barnstable.



# PERMANENT POSITIONS (FTE's)

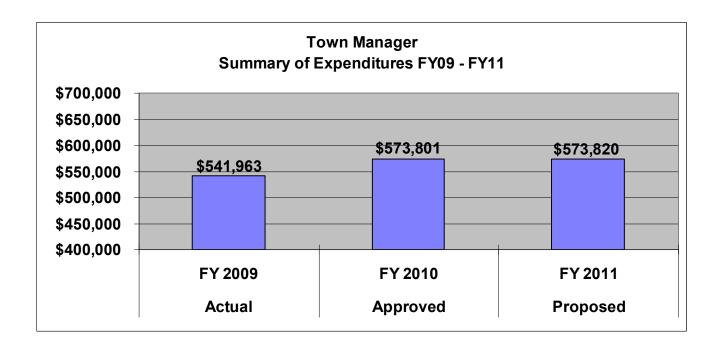
Program	General Fund	Other Funds	Total
All Programs	4.50	0.00	4.50
Total Division FTEs	4.50	0.00	4.50

# FY 2011 TOWN MANAGER FINANCIAL DATA



The Town Manager budget represents less than one-half on one percent of the overall General Fund budget. Eighty six percent of the budget is financed with taxes with the remaining 14 percent financed with enterprise fund reimbursements, fees and permits issued by this operation.

Expenditure Category	Actual FY 2009		Approved FY 2010		rojected FY 2010		equested FY 2011	Adjustments FY 2011		Proposed FY 2011	Change Y10 - 11	Percent Change
Salaries and Wages	\$ 397,428	\$	377,247	\$	375,000	\$	388,994		\$	388,994	\$ 11,747	3.11%
Benefits	38,154		42,376		42,000		37,548			37,548	(4,828)	-11.39%
Operating Expenses	106,381		154,178		153,900		154,178			147,278	(6,900)	-4.48%
Operating Capital	 -		-		-		-			-	 -	0.00%
LEVEL PERSONNEL SERVICE	\$ 541,963	\$	573,801	\$	570,900	-	580,720	-	\$	573,820	\$ 19	0.00%
SUPPLEMENTAL SERVICE PRIORITY REDUCTIONS AND RECLASSIFICATI 1. Reduction in operating expenses SUBTOTAL	 JESTS: No	one						\$ (6,900) (6,900)	-			
TOTAL						\$	580,720	\$ (6,900)	-			
SOURCES OF FUNDS												
Property and Other Taxes	\$ 459,988	\$	492,359	\$	473,958	\$	499,473		\$	492,573	\$ 214	0.04%
Fees, Licenses, Permits, Inspections	21,788	·	17,000	·	32,000	·	15,500			15,500	(1,500)	-8.82%
Interest and Other	2,215		500		1,000		500			500	-	0.00%
	,		00.040		62 042		65,247			65,247	1,305	2.04%
Enterprise Fund Reimbursements	57,972		63,942		63,942		05,247			05,247	1,305	2.0470



# SUMMARY OF SIGNIFICANT BUDGET CHANGES

The FY11 proposed budget is level funded with the FY10 amount. Personnel cost increases are offset by a reduction in operating expenses. Personnel increases consist of merit increase for eligible employees and health insurance increases. No cost of living allowances are included in the budget. Tax support for this operation is essentially level with the FY10 amount.

# FY 2011 G0ALS

- 1. Present for consideration to the Town Council and the citizens of Barnstable financial options to solve the issues of town-wide sewer and the repair of private roads.
- 2. Continue planning process in the villages of Barnstable, West Barnstable, Marstons Mills, and Cotuit.
- 3. Continue outreach from police department to neighborhoods to increase public safety awareness in our community.
- 4. Implement a Summer Arts Institute in Hyannis in the summer of 2011.
- 5. Implement the recommendations of the Finance Department's Operational Audit and continue the practice of operational audits in our departments.
- 6. Increase economic development through the Barnstable Downtown Initiative.
- 7. Design second major renewable energy generation project at a town facility.
- 8. Initiate new Department-based public TV programming.
- 9. Continue sound financial municipal budget preparation which again does not rely on any one-time funding sources or reserves.

# PROGRAMS

The Town Manager's Office provides on-going direction to departments, furnishing necessary information with which to evaluate issues. The office also responds to requests for information from Council members and the general public. The Town Manager is responsible for property management, trust management, intergovernmental relations, media and public relations. The office manages grants for the seven Town libraries, multiple trusts, and tourism, which include intake, evaluation, award and monitoring of all grants.

The Town Manager does extensive management planning and evaluation for the purpose of establishing short and long-term management strategies to implement and evaluate the implementation of departmental management programs and activities. Additional emphasis is placed upon the introduction of modern management concepts and programs.

The Town Manager is responsible for annually submitting a balanced budget, capital improvement program, ten-year forecast, and other reports to the Town Council. This includes projecting revenue, analyzing the use of reserves for capital purchases and operations, and working with the School Department in trying to develop an equitable split of revenues for their operations.

The Assistant Town Manager assists the Town Manager in executing the day-to-day responsibilities associated with operating the municipality. The Assistant Town Manager also serves as the department head for the Administrative Services Department, which includes Finance, Human Resources, Information Technology and Legal.

The Town Manager and Assistant Town Manager negotiate land purchases, collective bargaining agreements, and lawsuit settlements as needed. Both represent the Town at various meetings, conferences and other functions regularly.

# FY 2009-2010 MAJOR ACCOMPLISHMENTS

- 1. Completed and opened the new Hyannis Youth and Community Center.
- 2. Increased community outreach through the implementation of Barnstable This Morning.
- 3. Increased shellfish resources by increasing the annual amount for shellfish propagation by \$20,000.
- 4. Opened two affordable housing developments for both families and seniors in West Barnstable.
- 5. Secured State and local funding for the rebuilding of the Barnstable Harbor Bulkhead.
- 6. Balanced the municipal operating budget without using any one-time funding sources.
- 7. Completed Operational Audit of the Finance Department.
- 8. Sponsored the creation of the Renewable Energy Commission.

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